

Five Waves Status Report

Introduced in 2002, the *Five Waves* strategy continues to provide the basis for how the company views the overall market development. The production status for each of the *Five Waves*, based on the annualised year-end production rate of 2.6 million Engine Equivalents, and 2018 vehicle sales, is summarised in the following table:

Wave 1 V-Diesel Passenger Vehicle Engines in Europe	Annualised year-end production: 325,000 Engine Equivalents (16,250 tonnes) Series production for: Audi, Ford, Jaguar, Land Rover, Maserati, Porsche and Volkswagen SinterCast-CGI Components: Cylinder blocks ranging from 2.7 to 4.4 litres Overview: Increased production in 2018, despite overall reduction in diesel penetration
Wave 2 Commercial Vehicle Engines Worldwide	Annualised year-end production: 1,050,000 Engine Equivalents (52,500 tonnes) Series production for: DAF, Ford-Otosan, Hyundai, Jiangling Motors, MAN, Navistar and Scania SinterCast-CGI Components: Cylinder blocks and cylinder heads ranging from 3.9 to 16.4 litres Overview: 40% increase in 2018 with near-term and long-term global growth opportunities
Wave 3 In-Line Passenger Vehicle Diesel Engines	Current status: Start of high volume series production for Cummins and Ram in 4Q18 SinterCast-CGI Components: Cummins 6.7 litre for Ram Super Duty pick ups Overview: Long-term potential depends on performance demands, downsizing and emissions legislation
Wave 4 V-Diesel Passenger Vehicle Engines Beyond Europe	Annualised year-end production: 700,000 Engine Equivalents (35,000 tonnes) Series production for: Ford, Kia, Nissan and Ram SinterCast-CGI Components: Cylinder blocks ranging from 2.7 to 6.7 litres Overview: Stable volume in 2018. Continued growth opportunity as North American pick ups provide diesel options
Wave 5 Passenger Vehicle Petrol Engines Worldwide	Annualised year-end production: 240,000 Engine Equivalents (12,000 tonnes) Series production for: Ford and Lincoln SinterCast-CGI Components: Cylinder blocks ranging from 2.7 to 3.0 litres Overview: Stable production in 2018 with growth potential for additional engines and vehicle applications including hybrids

Other Growth Opportunities

Automotive - Other than Passenger Vehicle Cylinder Blocks	Annualised year-end production: 110,000 Engine Equivalents (5,500 tonnes) Series production for: Various OEMs and Tier I suppliers including BorgWarner and Honeywell SinterCast-CGI Components: Exhaust manifolds, turbocharger housings and bedplates Overview: 75% growth due to exhaust component ramp-up at customer foundry in China
Industrial Power	Annualised year-end production: 140,000 Engine Equivalents (7,000 tonnes) Series Production for: Allen Diesels, Cameron Compression, Caterpillar, Cummins, Deutz, Doosan, Federal Mogul, General Electric, Jenbacher, MAN, MTU and Waukesha SinterCast-CGI components: Agricultural, marine, locomotive, off-road and stationary power applications Overview: 20% growth in 2018 with opportunities for new installations and new CGI programmes.

Note: All information as of 15 March 2019